

Membership of the Board of Directors as of October 3, 2023⁽¹⁾



Véronique Weill
Lead Independent Director and Chair of the Remuneration Committee



Tidjane Thiam
Chair of the Audit Committee



Serge Weinberg
Chair of the Appointments and Governance Committee



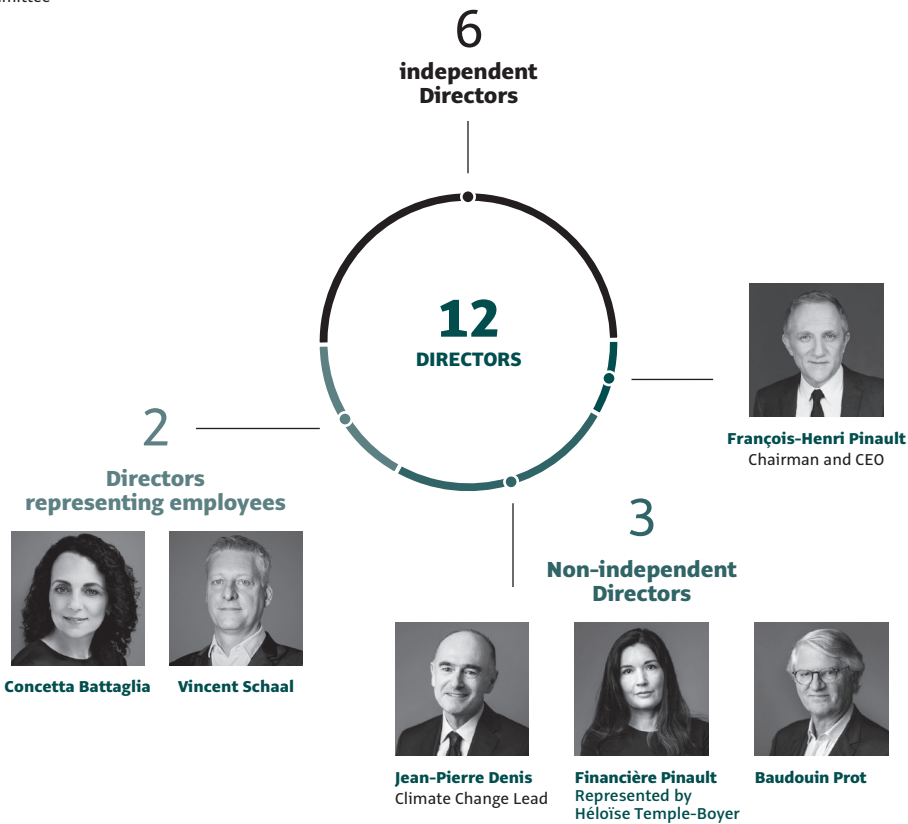
Emma Watson
Chair of the Sustainability Committee



Maureen Chiquet

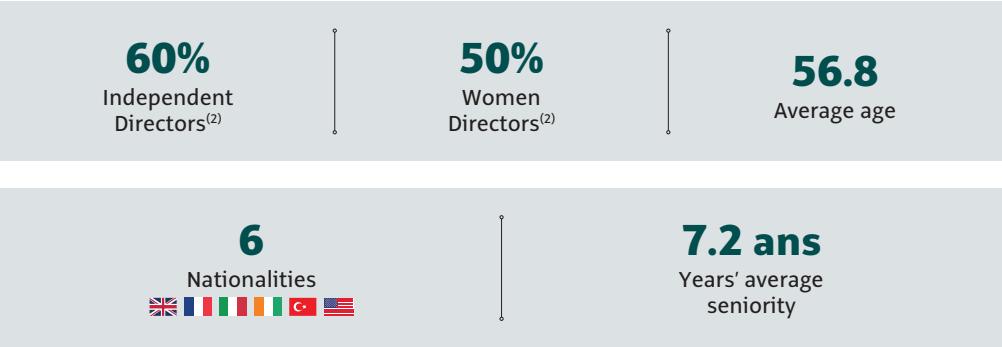


Yonca Dervisoglu

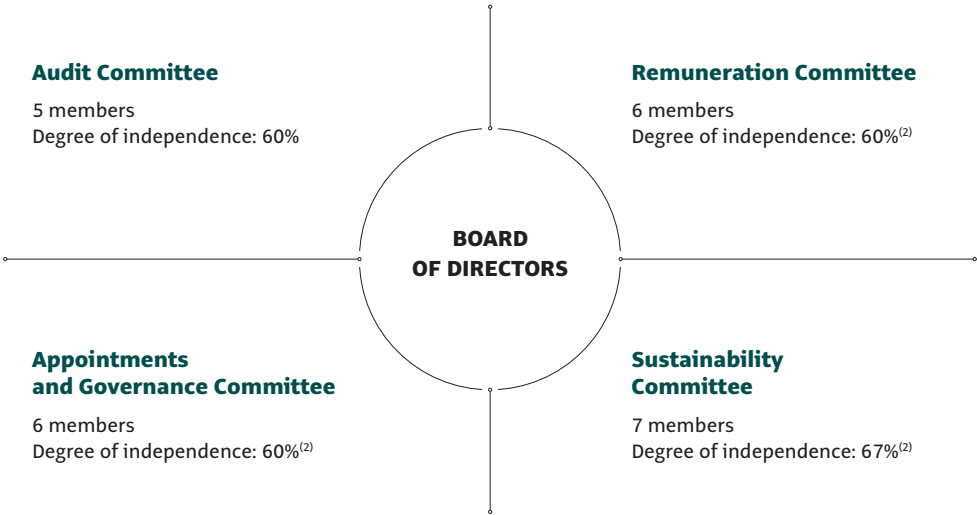


(1) Composition reflecting the cooptation as independent director of Ms. Maureen Chiquet, with effect from September 1, 2023, and the end of Mr. Jean-François Palus's term of office as director on October 3, 2023. The cooptation of Ms. Maureen Chiquet will be subject to ratification by the shareholders' meeting approving the financial statements for the fiscal year ending December 31, 2023.

Key figures relating to the Board of Directors as of October 3, 2023⁽¹⁾



Board Committees as of October 3, 2023⁽¹⁾

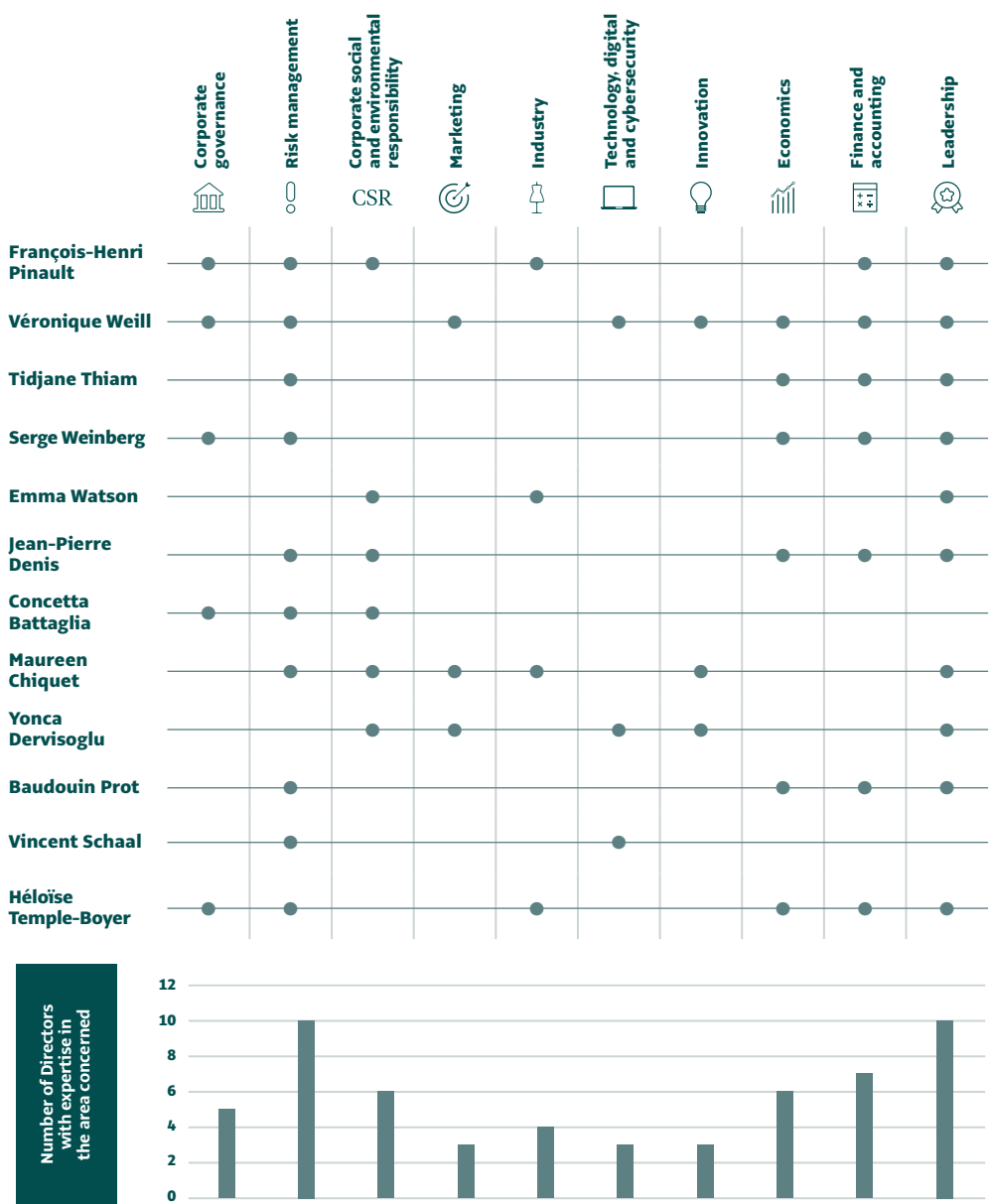


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(2) Excluding the Directors representing employees in accordance with the AFEP-MEDEF code.

Board members' areas of expertise as of October 3, 2023⁽¹⁾

Kering's Board of Directors is made up of members with a broad, diverse range of experience and expertise



For more details about Kering's governance, please refer to Chapter 3, "Report on corporate governance".

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